

Gorrissen Federspiel

2025





Energy, Infrastructure & Natural Resources

Capability statement

Michael Meyer



Michael MeyerPartner and Head of Natural Resources

Energy, Infrastructure & Natural Resources Corporate / M&A

D +45 86 20 74 11 M +45 40 19 91 57 mm@gorrissenfederspiel.com Michael Meyer is partner in our Corporate/ M&A practice and head of the firm's Energy, Infrastructure & Natural Resources group.

He has more than 30 years of experience advising Danish and international clients on energy and infrastructure transactions, including mining transactions in Greenland.

As a member of Gorrissen Federspiel's Greenland desk, Michael has a longstanding experience as adviser to Greenlandic clients, e.g. Tanbreez Mining Greenland since 2012, whom he has advised on their ongoing negotiation and dialogue with the Greenland Home Rule Government in relation to obtaining a rare mineral exploitation license in South Greenland. In late 2020, an exploitation licence for minerals in Greenland was finally granted. Further, Michael has assisted Tanbreez in connection with funding, including capital injections and sale of shares.

Currently, Michael is advising international clients in relation to mining projects in Greenland, which include advising on the transferability of the mineral exploration licences, transfer agreements and financing.

Michael has also been involved in the Danish

state-owned investment fund, Vækstfonden, and the Greenland state-owned investment fund, Greenland Venture, in connection with several joint investments.

Further, Michael has broad experience as an adviser to mining industry suppliers on contractual and disputes related matters.

He represents Gorrissen Federspiel in the ELG Energy Law Group.

Michael is a Board member of the Danish Climate and Energy Law Society. In 2022, he joined Arctic Law's advisory board.

Michael Meyer is author of both the Greenland chapter and the Denmark chapter in The Oil and Gas Law Review, providing an understanding of the key legal requirements in the jurisdictions, including the Mineral Resources Act and the relevant authorities.

The international legal directories Chambers Europe and Legal 500 recognise Michael as a leading Energy lawyer in Denmark: "The 'very pragmatic' Michael Meyer advises on mergers, licensing issues and cooperation agreements for clients active in the areas of renewable energy and mining. He also provides support in energy infrastructure projects." Chambers Europe, 2021

"Michael Meyer leads the team, which also advises a range of clients on upstream, infrastructure and supply matters in the energy sector." Legal 500 EMEA, 2021

"Michael Meyer has a unique overview of Danish and Greenlandic law, especially within competition law". Legal 500 EMEA, 2024

A market-leading Energy Group

Advice that spans the project life cycle

Our Energy Group brings together specialist energy lawyers from across all our legal disciplines and provides advice that often spans the project life cycle. This includes:

- advising on project development from greenfield to FID
- formation of commercial partnerships and joint ventures
- structuring of shareholder/limited partnerships arrangements
- project financing for renewable projects
- PPA's and off-take agreements
- regulatory matters including permitting, grid connection solutions, heating and water
- ESG related aspects of energy projects.
- tax aspects
- CAPEX agreements and OMS agreements for renewable projects
- M&A transactions covering renewable projects

A multi-disciplinary advisory team

In a rapidly evolving industry, clients benefit from the group's collective knowledge and experience across these areas, ability to anticipate developments and advice that is delivered in a highly-qualified, quick and efficient manner.

A close working relationship with key players in the energy sector

If a matter concerns a project located in Denmark, clients also benefit from the team's excellent working relationship with the Danish energy authorities, including the Danish Energy Agency, and Energinet – parties with which the team is used to negotiating and working together with.

International relationship network

As a member of the Energy Law Group (ELG), our Energy group is part of an extensive network of experts in energy and natural resources law from across Europe, the Middle East and Africa.

We cooperate seamlessly with these and many other relationship firms with leading energy practices, which we manage through our relationship network and international desks.



Tier 1: Energy | Legal 500 EMEA, 2024

"Very skilled team with deep industry insight. Good overview of trends and activities in the sector. The team is always willing to go the extra mile to find the best tailored solution."

"Strong knowledge of industry and current law. Foresight into trends and technology. Ability to target advice to the clients' specific needs."

Value-adding advice across the value chain

Our Energy, Infrastructure & Natural Resources group provides advice across the value chain, including renewable energy, upstream, infrastructure, supply and mining

M&A transactions involving companies or assets within the energy, infrastructure and utilities sectors	Regulatory matters within production, trading and infrastructure (electricity, gas, district heating and water), as well as production and trading of oil and gas and stockholdings	Advice in disputes and representation at relevant authorities, courts and arbitral tribunals (national and international), including the Danish Energy Board of Appeal
Establishment of, and investment in, wind parks – both onshore and offshore	Establishment of, and investment in, solar power cells/solar power plants	Establishment of, and investment in, biogas and biomethane plants
Power purchase agreements, guarantees of origin and biomethane certificates	Energy related matters in respect of larger consumer, including data centers	Licensing of natural resources etc. in Greenland
Subsidy schemes for various renewable energy sources, including state aid issues	Advice on engineering, procurement and construction of relevant energy infrastructure and plants, including setting up of joint ventures, bidding consortiums, turn-key contracts	Offshore matters, including the licensing of oil, gas and wind resources

The go-to adviser in Denmark for energy transactions

#1 in Energy Transactions for 10 consecutive years

Our position as the number one firm in energy transactions for the past 10 years and top-ranked in M&A transactions overall underscores our unmatched expertise and leadership in the industry.

Leading advisor on high-value and complex transactions

We are the trusted advisors to major Danish corporations. Our team has established long-standing relationships with C25 companies listed on Nasdaq Copenhagen and is the preferred choice for corporate, M&A, and capital markets transactions. We also offer comprehensive advisory services and chair numerous Annual General Meetings (AGMs).

Our expertise is evidenced by the significant value of the complex and highvalue transactions we handle, as highlighted in the accompanying table. Major corporations and financial institutions consistently turn to us for their largest and most intricate transactions which is reflected through our Mergermarket rankings.



Recognised for our bench strength, we have built a leading reputation in advising on complex, high-value M&A transactions.

Energy sector M&A in DK past 10 years (by value)						
Rank	Company	Value (EUR M)	No. of Deals			
1	Gorrissen Federspiel	24,053	54			
2	Clifford Chance	18,646	15			
3	Bech-Bruun	18,266	91			
4	Slaughter and May	16,561	85			
5	Plesner	16,520	8			

M&A transactions in DK past 10 years (by value)						
Rank		Company	Value (EUR M)	No. of Deals		
1	Gorrissen Federspiel		167,476	858		
2	Kromann Reumert		162,812	990		
3	Plesner		154,905	858		
4	Linklaters		120,431	104		
5	Bech-Bruun		108,701	1103		

Source: Mergermarket | Announced 01.01.2005 - 01.0..2025 | Excl. lapsed/withdrawn bids

Our Energy, Infrastructure & Natural Resources team













Charlotte ThorsenPartner

Christian Halskov SauerPartner

Christoffer FodePartner

Gitte Dehn Lansner Partner **Michael Meyer**Partner and Head of
Natural Resources

Søren Stæhr Partner

Energy, Infrastructure & Natural Resources Corporate / M&A Foreign Direct Investments

D +45 33 41 43 61 M +45 27 80 40 22 cth@gorrissenfederspiel.com Energy, Infrastructure & Natural Resources Corporate / M&A

D +45 33 41 41 34 M +45 20 21 42 91 chs@gorrissenfederspiel.com Energy, Infrastructure & Natural Resources Corporate / M&A

D +45 86 20 75 23 M + 45 24 28 68 87 cfo@gorrissenfederspiel.com Energy, Infrastructure & Natural Resources Corporate / M&A Foreign Direct Investments

D +45 33 41 42 57 M + 45 30 37 27 55 gl@gorrissenfederspiel.com Energy, Infrastructure & Natural Resources Corporate / M&A EU & Competition

D +45 86 20 74 11 M +45 40 19 91 57 mm@gorrissenfederspiel.com Energy, Infrastructure & Natural Resources Corporate / M&A Dispute Resolution

D +45 86 20 74 10 M +45 24 28 69 05 ss@gorrissenfederspiel.com

Our Natural Resources team



Michael Meyer
Partner and Head of
Natural Resources

Energy, Infrastructure & Natural Resources Corporate / M&A

D +45 86 20 74 11 M +45 40 19 91 57 mm@gorrissenfederspiel.com



Jacob Sandholt Counsel

Energy, Infrastructure & Natural Resources Corporate / M&A

D +45 33 41 42 63 M +45 30 51 58 37 jasa@gorrissenfederspiel.com



Hanne Jespersen Hansen Attorney

Energy, Infrastructure & Natural Resources Corporate / M&A, Environment

D +45 86 20 74 73 M +45 40 15 87 02 hjh@gorrissenfederspiel.com



Hans Nicolaj Amsinck Boie Counsel

Energy, Infrastructure & Natural Resources
Corporate / M&A

D +45 86 20 74 55 M + 45 27 51 26 48 hbo@gorrissenfederspiel.com



Simon NorvigAssistant attorney

Energy, Infrastructure & Natural Resources
Corporate / M&A

D +45 88 93 44 63 M + 45 28 44 79 66 sin@gorrissenfederspiel.com

Longstanding adviser on business and corporate law in Greenland

Greenland Desk

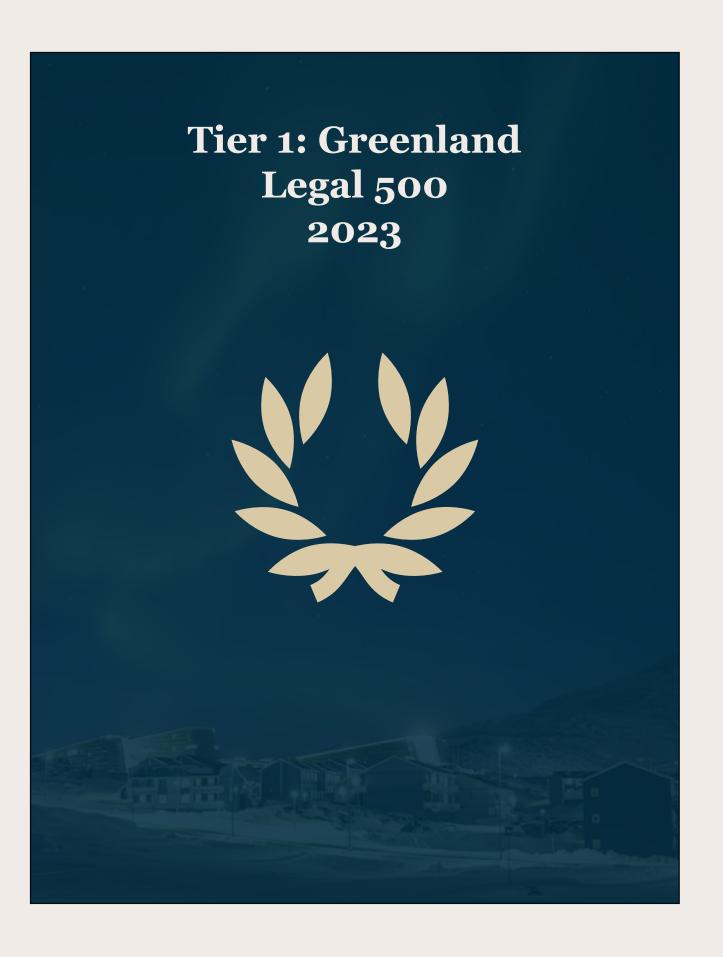
Gorrissen Federspiel has established a sound knowledge of the special circumstances – both regulatory and commercial – that apply to business enterprises in Greenland.

Our clients have different nationalities and cover a wide range of activities in Greenland, and thus they require advice within a broad spectrum of commercially related issues, both inbound and outbound.

Greenland Desk gathers and coordinates the firm's knowledge of Greenland and Greenlandic conditions and ensures that this is reflected in our legal counselling. Our clients include several enterprises owned by the Home Rule, privately owned enterprises inside and outside Greenland as well as the Home Rule.

We advise on:

- Regulatory and contractual issues within the raw material and oil sector, including issues relating to licenses and concessions;
- Regulatory and contractual issues within the telecommunications, aviation and energy sectors;
- Privatizations;
- Issues concerning public and administrative law;
- Large building/construction projects;
- Business transfers;
- Competition law issues, including merger announcements and representation before the Greenland Competition Authority and the Greenlandic courts;
- Procurement law issues, including preparation of regulation for special areas and submission of tenders for the Home rule's invitations to tender;
- Corporate law issues, including concerning directors' liability;
- Employment law issues, including work environment issues in relation to large scale projects.



Strategic cooperation with Arctic Law Greenland ApS

Arctic Law

Gorrissen Federspiel and Arctic Law Greenland ApS initiated a strategic cooperation in 2022.

Arctic Law is a Greenlandic law firm with many years of experience in Greenland's business community and professional organisations. The firm advises in a wide range of legal fields and has a strong local presence and a solid business network.

The cooperation involves an exchange of knowledge and ensures strengthened advice to the law firms' respective clients in matters related to the Arctic and Greenland.

Michael Meyer is a member of Arctic Law's advisory board.



Selected transactions



Ongoing advice in relation to their mining activities in Greenland, including licensing issues, funding etc.



Advises EXIM on an ongoing Greenlandic mining project.



Advises **GCAM LP** on Greenlandic law matters related to the establishment of a proposed joint venture with Amaroq Minerals Ltd, the AIM and TSX-V listed mining company, in relation to certain non-gold mining licenses in Greenland currently held by Amaroq or its subsidiaries.



Assisted **CarbonCuts** in connection with the licensing round for exploration and storage of CO₂ onshore in relation to an onshore CO₂ storage facility in the Rødby Structure on Lolland, Denmark.



We provide ongoing advice to **BlueNord** in relation to their oil and gas activities in the Danish part of the North Sea.



We acted as counsel to **ECAM LP** in its investment in Amaroq's convertible note financing. ECAM LP, an affiliate of GCAM LP, owns a 49% interest in Gardaq A/S, an Amaroq subsidiary.



Anaergia, **Inc** in connection with the acquisition and subsequent development and financing of a large biomethane development project in Toender, Denmark. Further, we advised Anaergia, Inc with the divestment to Copenhagen Infrastructure Partners.



Assisting **Vestas**, in connection with its contemplated cooperation with Copenhagen Infrastructure Partners to set up one or more joint ventures for the parties to collaborate on the development and construction of an onshore wind park, solar park and an Electrolyser.



SEE Renewables Offshore Windfarm Holdings Limited in connection with the tender for the Thor Offshore Wind Farm off the west coast of Jutland. The tender resulted in a five-way tie at the lowest possible offer price and largest capacity (1GW) and was consequently decided by drawing of lots.



Advising an international client in relation to a mining project in Greenland, which includes advice on the transferability of the mineral exploration licences granted, associated regulatory and contractual matters, including drafting on the transfer agreement. The transaction is expected to be completed later this year.

Our Economic Analysis team











Erik Molin Partner

Thomas Rønde
Professor of Economics

Emma Bang Frich Senior Economist

Malte Lukas Flint Senior Economist Frederik Storgaard Falsig Senior Economist Sofie Wegner Høyer Economist

EU & Competition, Economic Analysis, Securities Litigation

D +45 33 41 43 38 M +45 27 80 40 77 emo@gorrissenfederspiel.com EU & Competition, Economic Analysis

D +45 33 41 42 02 M +45 20 91 98 86 thro@gorrissenfederspiel.com EU & Competition, Economic Analysis, Energy

D +45 33 41 42 60 M + 45 28 84 35 86 efr@gorrissenfederspiel.com EU & Competition, Economic Analysis, Finance

D +45 33 41 42 53 M + 45 28 34 53 03 mlf@gorrissenfederspiel.com EU & Competition, Economic Analysis, Finance

D +45 33 41 43 75 M +45 28 78 13 80 ffa@gorrissenfederspiel.com EU & Competition, Economic Analysis

D +45 33 41 42 91 M +45 30 89 74 28 swh@gorrissenfederspiel.com

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The Broader Perspective | The costs and benefits of mining



Valuation of mining projects should be based on the expected net present value of the project. In a broader sense, <u>social</u> <u>benefits and costs</u> should be included in the valuation.



Studies show that coal mining projects can significantly benefit communities through higher employment, lower poverty rates and fewer children in jobless families.



Environmental consequences are critical in the valuation of the social benefits of any mining project. Any discussion of environmental regulation should include the social impacts of mining.

The impacts of coal mining reach far

It is **widely recognized** that evaluations of projects should include *all aspects* of the project's effects, including economic, social and environmental effects (Loomis, 2011 and Robinson & Hammit, 2011)

In 2020, Williams & Nikijuluw examined the effects of a 1 pct. increase in coal mining employment on several social factors.
The study is based on a coal project in Queensland, Australia.

A 1 pct. increase in coal mining employment leads to...

A 0.1 pct. increase in noncoal mining employment

A reduction of the share of low-income families in the affected area of 0.06 pct. points

A 0.6 pct. decrease in the length of road*, due to more transportation possibilities

A reduction in the share of children under 15 in jobless families by 0.03 pct. points*

* Excluding major cities

An increase in median weekly housing rent of 0.14 USD

An increase in the median monthly mortgage of 0.91 USD

An increase of the share of families experiencing financial distress from rent of 0.02 pct. points



Quantifying the environmental aspects of mining

Priority ESG issues



For the third consecutive year, EY ranks ESG-issues as the #1 issue companies should look out for in 2024 – but also the #1 opportunity to capitalize on.

Environmental costs can outweigh the economic benefits Valck et. Al (2021)

- Study of coal mining in the Bowen Basin's effect on local communities in the long run (Queensland, Australia).
- They examine and quantify the social benefits of coal mining relative to livestock grazing and nature conservation.
- They find that coal mining yields a 10-14 times larger economic benefit than grazing and 800-3000 times larger economic benefit than nature conservation.
- However, when including the environmental and social costs (health related issues etc.), the study finds that the NPV of the project becomes *negative* (- \$538 to \$690 bn) in a social-benefit setting.



The study illustrates the importance environmental concerns can have on mining projects' social benefit. Furthermore, it illustrates the incentives governments have to regulate the industry.

Effects of environmental regulation is uncertain



Economic theory tells us that domestically regulating markets with negative externalities, such as the market for coal, can have both good and bad outcomes on social welfare.

The effects of regulation exceed domestic boarders Cole et. Al. (2011)

- The study develops a theoretical model of environmental outsourcing that focuses on firm size and productivity, transports costs and environmental regulations.
- They test the model's predictions empirically using firm-level data of over 12.000 Japanese firms.

The study concludes...

- 1) Firms that undertake environmental activities are more likely to outsource (higher costs when regulated).
- 2) High transport costs decrease the likelihood of outsourcing
- 3) The likelihood of a firm outsourcing increases with the size of the firm



The study has potential policy implications. In their own words, "even if the environmental costs and benefits in the home and foreign country cancel out, outsourcing is still likely to lead to a net increase in pollution due to the increase in the transportation of goods around the world".

Our Defence & Security team















Thomas Maaberg Hansen Partner

Søren Stæhr Partner Morten Jacobsen
Partner

Kenneth Kvistgaard-AaholmPartner

Peter Appel Partner Jacob Skude Rasmussen Partner

Martin André DitmerPartner

Financing Projects/ Real Estate

D +45 88 93 44 95 M +45 30 93 71 14

tmh@gorrissenfeders piel.com Corporate /M&A

D +45 86 20 74 10 M +45 24 28 69 05

ss@gorrissenfederspie

Financing (Aircrafts)

D +45 33 41 41 71 M +45 23 60 98 79

mj@gorrissenfederspi el.com **IP & Digital Business**

D +45 86 20 75 19 M +45 24 28 69 04

kka@gorrissenfederspiel.com

Shipping/Offshore/ transportation

D +45 33 41 41 74 M +45 40 59 45 85

pa@gorrissenfederspi el.com Dispute Resolutions

D +45 33 41 43 88 M +45 24 28 68 08

jsr@gorrissenfederspi el.com

EU & Competition

D +45 33 41 41 43 M +45 24 28 68 27

mad@gorrissenfeders piel.com

Highly specialized advice to businesses at all levels of the supply chain within the Defence & Security sector

Advice that spans the entire value chain

Our dedicated Defence & Security team holds the knowledge, skills and experience required to meet the legal and commercial needs of businesses and institutions operating within the Defence & Security sector – including procurement processes, defence contracting, export controls and investigations – as well as more general needs relating to intellectual property, financing, joint ventures and M&A.

Recognised for our industry focus, we closely follow market and legal developments to provide our clients with updated and unique market insights.

Active and experienced across the sector

The Defence & Security group provides advice across the sector. We represent, among others, financial institutions, manufacturers, satellite companies, technology companies, and developers of security information and communications systems both in Denmark and abroad, as well as the companies that invest in this sector.

Our team has a deep understanding of public regulation and an extensive practical experience of handling cases at the intersection of public and private law, including regulatory reviews and investigations.

A multi-disciplinary advisory team

Our team is composed of partners and attorneys with considerable knowledge of and experience within the Defence & Security sector. These experts are hand-picked from various practice groups to secure a team equipped to provide necessary specialist advice to our clients. Several of the team members have many years of experience in the central administration, including the Ministry of Foreign Affairs, the Ministry of Justice and the Prime Minister's Office.

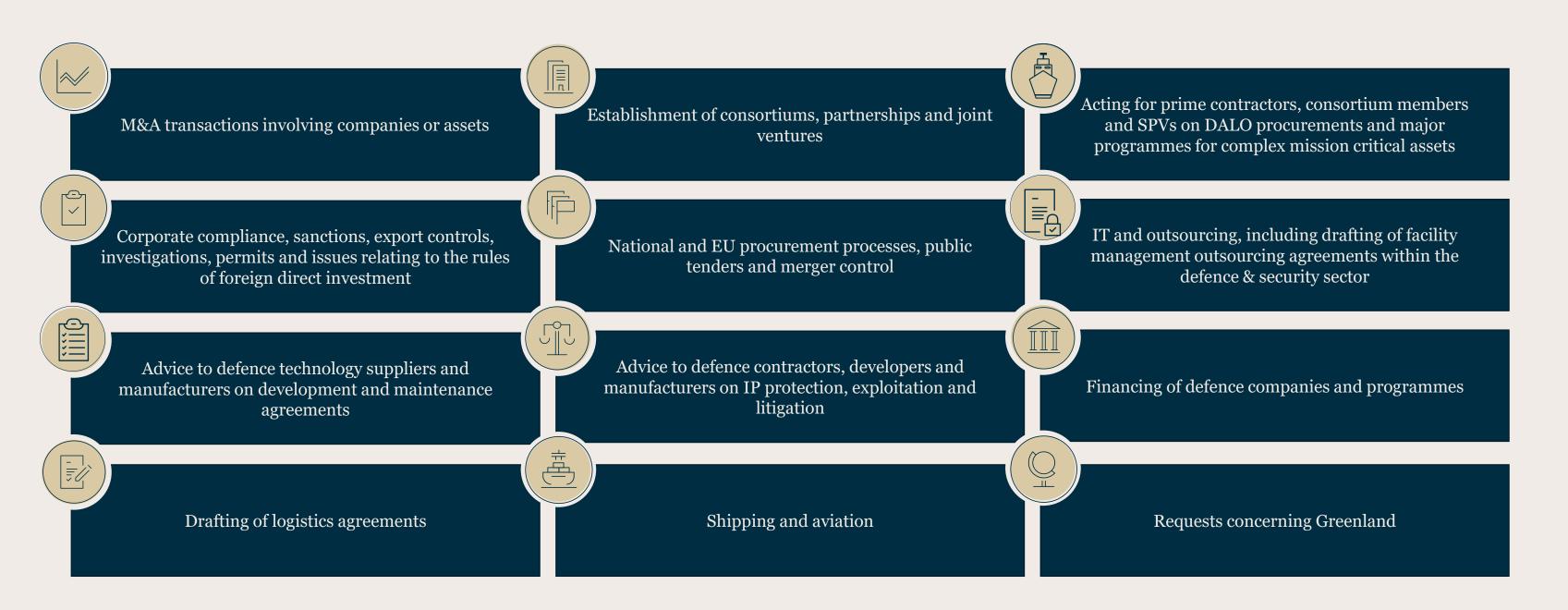
International outlook

Our international outlook is fundamental for Gorrissen Federspiel and our business. Many of our lawyers have studied abroad or been seconded and we value our collaboration with our international relationship firms such as Artic Law.

We prioritize to maintain a good relationship with Artic law through our Greenland desk and by seconding lawyers and sharing knowledge across the two local markets.



The Defence & Security team competences across the value chain



Our offices

We have offices in both Copenhagen and Aarhus with distinguished international relations.

Copenhagen

Axel Towers, Axeltorv 2 1609 Copenhagen V Denmark

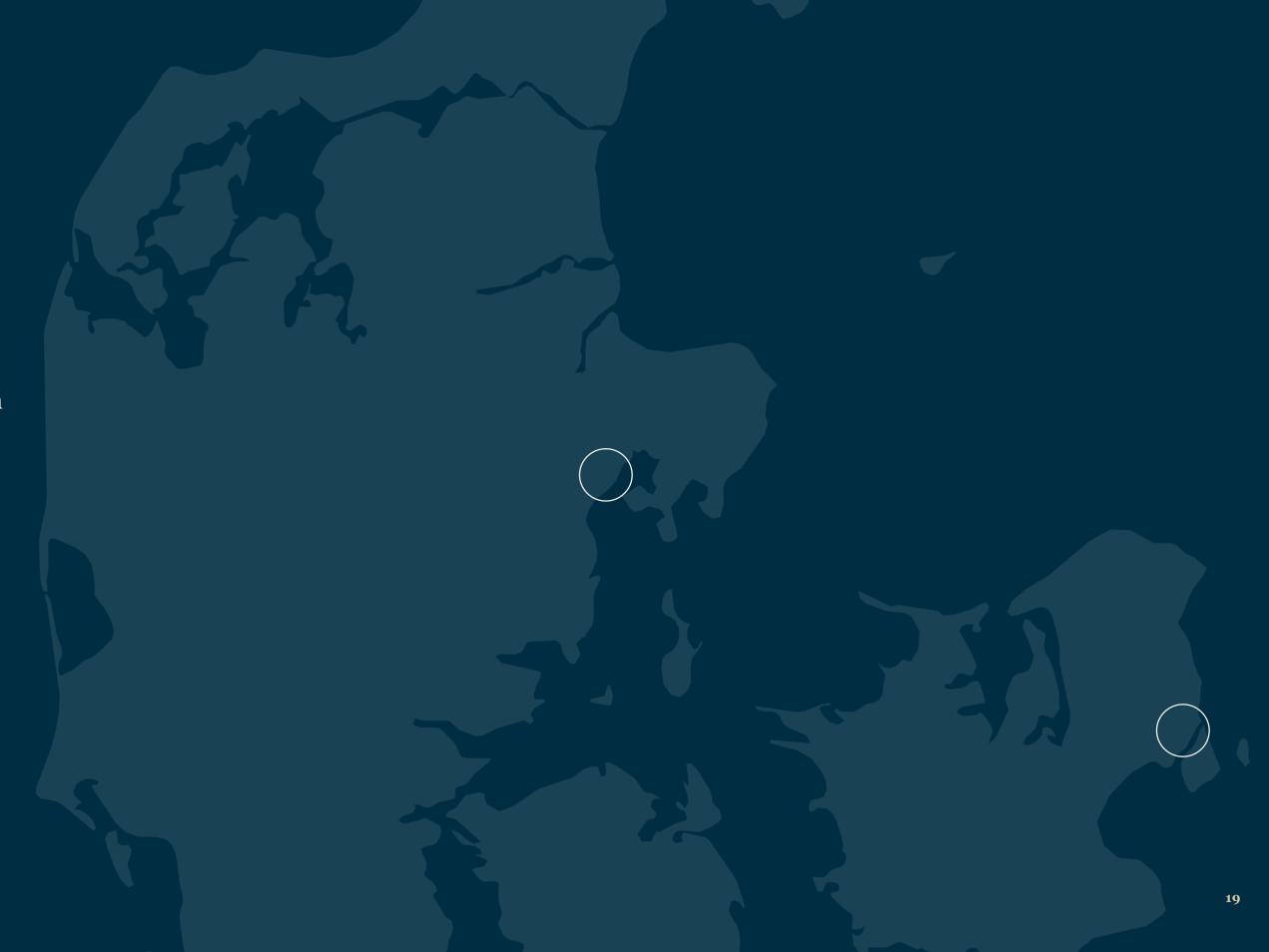
T +45 33 41 41 41

Aarhus

Prismet, Silkeborgvej 2 8000 Aarhus C Denmark

T +45 86 20 75 00







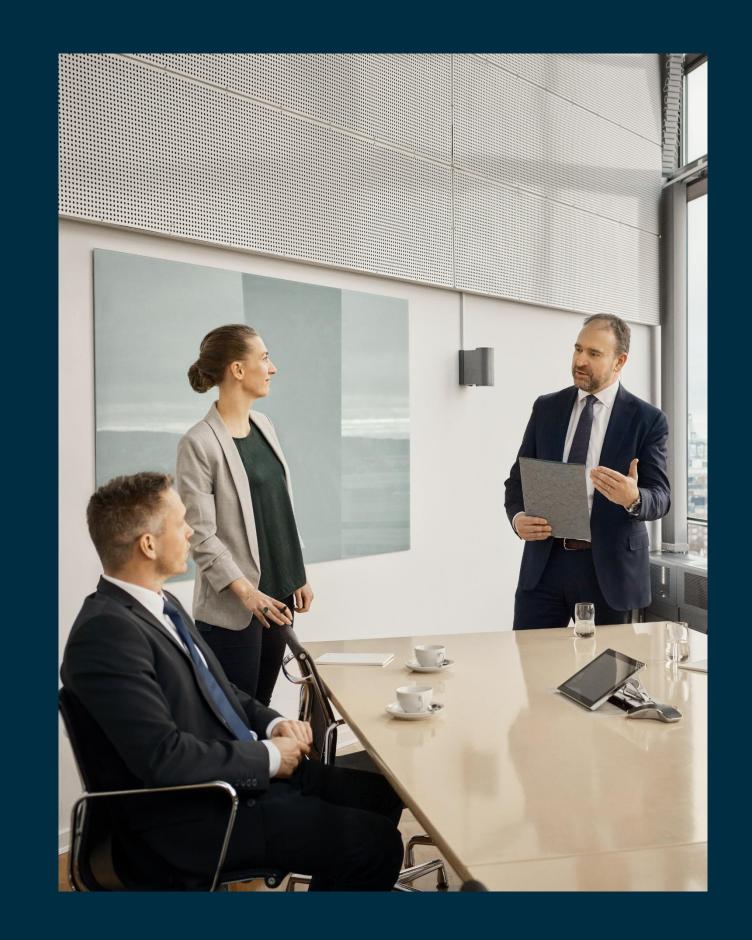
A law firm in a league of its own

Gorrissen Federspiel is Denmark's leading law firm and we employ the country's best lawyers. Our employees are known for their high professional standards and uncompromising dedication to quality. We compose specialist teams across practice areas and tailor our advice to the clients' needs.

Our market position is the result of consistent dedication to quality. We act as legal counsel on the largest, most trendsetting and complex cases in the Danish business sector. Danish companies and multinational corporations seek our expertise and specialist advice.

Gorrissen Federspiel has distinguished international relations with leading law firms across the globe Because of our network and our comprehension and application of global trends, we can offer advice of the highest international standards.

We are Denmark's leading law firm, and we are ranked #1 in the Tier 1 Law Firm Review 2024 by the the research firm Kantar Sifo Prospera.



Our distinctive features Expert coverage within all areas of commercial law We pride ourselves in offering expert coverage within all relevant areas of commercial law and within all industries 24/7 accessibility We are accessible at all times to our clients and other advisers and we allocate the required resources to be able to resolve all relevant matters effectively and swiftly. Effective team structure Legal advice to our clients is best handled by a core team dedicated to the client and supported by specialists whenever needed. **Effective transaction management** We adjust management and coordination as required and appropriate for each transaction. The extra mile We aim to exceed our clients' expectations and we go the extra mile to serve our clients successfully.

Gorrissen Federspiel at a glance

In a league of our own

Gorrissen Federspiel is one of the largest law firms in Denmark, with expert coverage within all areas of commercial and business law and across industries.

We are rated by the industry as **The #1 law firm in Denmark** by research firm Kantar Sifo Prospera in their 2023 Tier 1 Law Firm Review, and we retain consistently high rankings by international rating agencies and across all core practice areas are ranked among the leading law firms in the country.

Our leading market position is the result of constant dedication to quality. Our focus on quality means that our services are customized to fit the specific situation and needs of our clients. Our experts have value-adding insight into the relevant business sectors and provide advice based on the client's business, commercial circumstances and strategic goals.

A trusted adviser to Danish business

The firm is renowned for its longstanding relationships with Denmark's high-profile 'blue-chip' corporations, as well as major international companies, with clients including major Danish corporations and institutions.



Top-tier law firm

#1

Tier 1 Law Firm Review 2023 as assessed by research firm Kantar Sifo Prospera

61

Partners



International outlook

68%

Number of OMX C25 companies in our client portfolio 337

Lawyers



Full-service capabilities



Market-leading knowledge of business practice and trends

608

Employees

Our values

Creation of value

We create value for the client by providing insight into our clients' businesses and focusing on optimising client cooperation.

Quality

We make sure we understand client needs and we strive to deliver top-quality legal advice that matches client priorities.

Outlook

We are ready to do things differently if we can find a way to do them better and we are ready to take an holistic approach if appropriate, utilising our wide network of distinguished international connections.

Ethics

We have a strong commitment to and respect for our profession and its ethics. Long-term relations are worth more to us than quick profits, and our conduct towards colleagues is always just as professional as our conduct towards clients.

Team spirit

To us team spirit means that we solve all assignments together, and that we always help each other to the benefit of our clients and the firm. We are well aware that we are stronger as a team than we are individually.

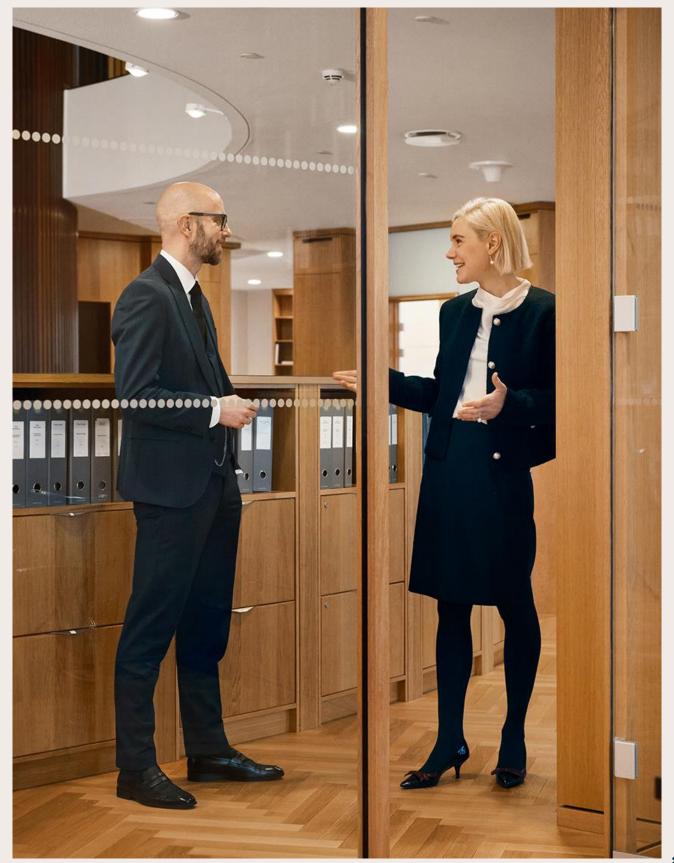


The employees are our largest asset

Top qualified, open-minded, robust and creative employees are essential for our focus and business.

We invest substantial resources in training and educating our employees, focusing on legal update, language skills, management and commercial understanding.

Our talent development tools comprise mentorships, career planning and internal and external training and education.



Full-service law firm

We are a full-service law firm covering all aspects of corporate law and business law.

Through the high degree of specialisation, our experts have in-depth insight into the individual specialist fields and industries, and our clients' challenges. In this way, our specialist lawyers create value for our clients and solve legal issues based on solid knowledge of market practices, business strategies and commercial circumstances.

We collaborate across our practice areas and always compose the best team of specialists for a given assignment.



Labour & Employment



Banking & Finance



Capital Markets



Corporate / Mergers & Acquisitions



Compliance & Sustainability



Corporate Crime & Investigations



EU & Competition



Real Estate



FinTech



International Construction and **Engineering Projects**



Internet of Things (ToI)



Foreign Direct Investments



IP & Digital Business



Maritime Disputes



Marketing Law



Environment



Private Clients & Family Offices



Dispute Resolution



Restructuring & Insolvency



Securities Litigation



Shipping / Offshore / Transportation



Tax



Sustainable Financing & Governance



Economic Analysis

Industry-specific advice

We collaborate across our practice areas and always compose the best team of specialists for a given assignment. This includes on an industry sector basis, where our multi-disciplinary teams have built up the market knowledge and commercial understanding to act as trusted advisers to a large number of Danish and international clients.



Transport & Shipping

Telecommunications





International outlook and collaboration

We have distinguished international relations, and we cooperate with the world's leading law firms, banks, audit and accounting firms and insurance companies.

Our international working relationships are founded on many years' of cross-secondments and development of a common approach. We also count lawyers qualified outside of Denmark as dedicated members of our teams.

A central pillar of our training and education programme for employees is studying abroad at universities or a secondment with international business partners. Approx. 90% of our partners have worked outside Denmark, which contributes to our strong international relations.

Our international outlook is part of our DNA.

"A fine local go-to partner for international law firms in search of a Danish national support; wide-ranging in expertise, easy to cooperate with and at all times a professional player."

Band 1: International & Cross-Border Capabilities Chambers Global | 2023



The law firm of choice

We are particularly proud that for the fifth year on end the research firm Kantar Sifo Prospera ranks Gorrissen Federspiel as the #1 law firm in Denmark - the best law firm in the Danish legal services market - in its Tier 1 Law Firm Review.

In Prospera's analysis, the ten largest law firms in Denmark are rated on the basis of feedback from Danish companies with a minimum spend on legal services of DKK 1.5 million.

More than 200 companies participated in the latest survey and their feedback ranked Gorrissen Federspiel as the #1 law firm in terms of 'best legal competence'.

Tier 1 Law Firm Review 2024, 2023, 2022, 2021 and 2020 De	enmark
Overall Performance	

Rank	Rank	Rank	Rank	Rank	Score	Firm
2024	2023	2022	2021	2020	2024	
1	1	1	1	1	4,51	Gorrissen Federspiel
2	2	3	3	2	4,50	Kromann Reumert
3	3	2	4	3	4,45	Plesner
4	5	4	*	5	4,43	Accura
5	*	*	*	*	4,29	Bruun & Hjejle





Shape your brand future

PROSPERA

International ratings

Gorrissen Federspiel is consistently top ranked by international rating agencies. We are ranked as the leading firm in Denmark in a number of practice areas.

	LEGALEASE	СНА	MBERS & PARTNERS	EUROMONEY	LAW BUSINESS RESEARCH
	Legal 500	Chambers Europe	Chambers Global		
Banking and Finance	1	1	1	IFLR 1000: 1	
Capital Markets	1			IFLR 1000: 1	
Corporate/M&A	1	1	1	IFLR 1000: 1	
Data Privacy & Data Protection	1				
Dispute Resolution	1	1	1	Benchmark Litigation:	GAR100: Approved
EU and Competition	1	1			GCR100: Elite
Employment	1	2			
Energy	1	3			
Environment	2				
Information Technology	1	1			
Insolvency/Restructuring	1	1		IFLR 1000: 1	
Insurance	1				
Intellectual Property	1	2	2	IP Stars: 1 2	IAM Patent 1000: 2 WTR 1000: 1
Int. & Cross-Border Capabilities			1		
Media and Entertainment	2				
Project Development				IFLR 1000: 2	
Real Estate and construction	1 2	2 2			
Shipping/Offshore/Transport	1	1			
Tax	1	2		World Tax: 2	
Telecoms	2				

"Gorrissen Federspiel is very "It's team of experienced attorneys "Gorrissen's lawyers are pragmatic, commercially minded and consistently demonstrate their ability responsive, professional and highly understands the business context." to handle the most challenging legal knowledgeable in their field." matters with precision and attention to detail. They are responsive, efficient and provide exceptional client service" Chambers Global, 2024 Chambers Global, 2024 Legal 500, 2023 "Gorrissen Federspiel is always willing "Top level advice with strong legal "It is one of the best qualified and qualities, combined with a thorough to go the extra mile" most highly regarded firms in the Danish market." commercial understanding." Chambers Europe, 2023 Chambers Global, 2023 Legal 500, 2023

Gorrissen Federspiel Company presentation





Corporate social responsibility is part of our DNA

Compliance & Sustainability is one of our legal practice areas, and we apply our experience and expertise to our day-to-day operations.

Corporate social responsibility and sustainable business are one of the cornerstones of Gorrissen Federspiel's DNA. Throughout several years, we have been involved in sustainability initiatives where we mainly focus on projects supporting the education of young people and the general rule of law.

We act responsibly by committing ourselves to making a positive contribution to our community. We do so by primarily offering pro bono services and contributing our knowledge and competences to projects that we consider have a beneficial social impact.

Gorrissen Federspiel

Equal opportunity for success

At Gorrissen Federspiel we want to reflect the society we are part of. This means that we work actively to have a diverse workforce in which everyone has equal opportunities and rights. We believe that this is the key to our continued success.

We strive to be a role model within our industry, and we are committed to promoting diversity on a broader scale in our community.

Women make up half of the talent pool in Gorrissen Federspiel, and developing female leaders is a very high priority for us. We have an ambitious diversity and inclusion policy and an internal D&I think tank that promotes overall progress towards our diversity and inclusion.

17%

Female board members

2021

Launch of diversity and inclusion policy



Employee Committee for diversity and inclusion

300+

Employees trained in unconscious bias



Founding partner of The Diversity Council 16%

Female partners

"Being in a league of our own requires a high level of professional competency. But it also requires us to have perspective and think creatively to solve our clients' challenges – and to succeed in this, we need a diverse and inclusive work environment"

> **Sara Jursic** Head of HR, Gorrissen Federspiel

International principles pave the way

We have jointed the UN Global Compact and we are committed to implementing the ten principles into our strategies and operations. We have chosen to combine our compliance with the ten principles with a particular focus on seven of the 17 SDGs.

The seven SDGs have been selected in areas where we believe that we can make the biggest difference, and these seven SDGs make up the pillar of our prioritisation of activities and efforts. Our activities are therefore centered around four themes: human rights, labour, the environment and anti-corruption, for which we each year identify targets to ensure continuous development of our firm.

We are working to reduce our carbon footprint in the day-to-day operations of our firm, and we have been given a sustainability rating for these efforts by the international provider Ecovadis. The rating has also given us new perspectives on how to reduce our carbon footprint in the day-to-day operations.









